Alaska Canada Rail Link - Passenger Service - Management Strategy #3 (Max. track speed for passengers - 90 mph)

INTRODUCTION

Welcome to the Alaska Canada Rail Link Passenger Revenue Model.

This model provides the operating and traffic assumptions for the analysis of potential revenue generated by a passenger rail service. Various Service Assumptions and Tariff Assumptions can be manipulated to test the effect of different operating and pricing scenarios.

TAB DOCUMENTATION

Tab Name	Description
	includes types of service, seasonality of service, frequency of schedules, route mileage, scheduled stops, total and average running times, train capacity and configuration. Variables used in formulas on the revenue worksheets include train capacity, passenger distribution, frequency of service, route mileage, and total running time. These variables can be
Service Assumptions	manipulated to test different assumptions.
Classes of Service	Classes of service are described in this tab.
Stations	Proposed station locations are included in this tab.
Tariff	Tariff for passenger fares, motorrail fares, and private track use are found in this tab. Passenger and motorrail fares are based on an analysis of similar services and are based on per diems. Track use rates are on a per mile basis. All tariffs are linked in the revenue worksheets. Tariff rates can be adjusted to test other tariff assumptions.
Revenue - Summer	and motorrail revenues. Base assumptions include train capacity, number of trains per season, occupancy, adult/child percent, number of revenue passengers, trip length in days, number of vehicles. Base assumptions are linked to Service Assumptions. Revenue formulas are linked to the base assumptions, plus the Tariff assumptions.
Revenue - Winter	motorrail revenues. Base assumptions include train capacity, number of trains per season, occupancy, adult/child percent, number of revenue passengers, trip length in days, number of vehicles. Base assumptions are linked to Service Assumptions. Revenue formulas are linked to the base assumptions, plus the Tariff assumptions.
Revenue - Private Rail	This tab projects revenue generated from private rail operations operated by a tour company seasonally. Tab includes base assumptions to calculate private rail revenues. Base assumptions include train capacity, number of trains per season, trip length in miles. Base assumptions are linked to Service Assumptions. Revenue formulas are linked to the base assumptions, plus the Tariff assumptions.
Revenue Summary	This tab links to the Revenue tabs and summarizes the three types of service revenues.
Ramp Up	The passenger operation will ramp up over a period of years to the Base year projections. This tab projects the ramp up period for each type of service - summer, winter or private rail.
Growth Scenarios	This tab provides three growth scenarios and projects growth for the first 10 years plus a growth factor for additional years.

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 SERVICE ASSUMPTIONS

Types of Service	Months of Operation	Origin	Destination
Scheduled SUMMER service	May 15-Sept 15	Vancouver	Fairbanks
Scheduled WINTER Service	Sept 16-May 14	Prince George	Fairbanks
3. Private Rail Cars - Self Propelled -			
Operated by cruise/tour company	May 15-Sept 15	Whitehorse	Fairbanks

Frequency of Service	Route	Dates of Operation	Low Case	Mid Case	High Case
Scheduled SUMMER Service -		May 15-31, Sept			
Number of trains each direction per week	Van-Fai-Van	1-15	1	1	2
, in the second second	Van-Fai-Van	June 1-Aug 31	1	2	2
2. Scheduled WINTER Service - Number					
of trains each direction per week	PG-Fai-PG	Sept 16-May 14	1	1	1
2. Private Rail Cars - Self Propelled -					
Number of trains each direction per week	WH-Fai-WH	May 15-31	3	4	5
	WH-Fai-WH	June 1-Aug 31	3	4	5
	WH-Fai-WH	Sept 1-15	3	4	5

		Average Speed	
		(Mgmt.	Avg. Run Time
Route Mileage	Miles	Strategy 1)	(Hours)
Vancouver to Prince George	490	35	14.0
Prince George to Hazelton	273	60	4.6
Hazelton to Watson Lake	497	60	8.3
Watson Lake to Carmacks	403	60	6.7
Skagway to Whitehorse	110	47	2.3
Whitehorse to Carmacks	107	60	1.8
Carmacks to AK Border at Ladue River	196	53	3.7
AK Border (LR) to Delta Jct	196	60	3.3
Carmacks to AK Border at BC	240	47	5.1
BC to Delta Jct	206	60	3.4
Delta Jct to Fairbanks	98	60	1.6

Route Variations - Scheduled Rail	Total Mileage	Total Running Time (hours)	Average Speed (mph)
 PG to Hazelton, Watson Lake, 			
Carmacks, AK Border (BC), Fairbanks	1717	29.7	57.8
PG to Hazelton, Watson Lake,			
Carmacks, AK Border (LR), Fairbanks	1663	28.1	59.1
Average	1690	28.9	58.4

			Average Speed
Route Variations - Private Rail	Total Mileage	Time	(mph)
Whitehorse, Carmacks, AK Border			
(Beaver Creek), Fairbanks	597	10.4	57.5
Whitehorse, Carmacks, AK Border			
(Ladue River), Fairbanks	651	12.0	54.4
Average	624	11.2	56.0

Scheduled Stops	Duration (Hours)
Hazelton	0.5
Watson Lake	0.5
Carmacks	6.0
Alaska Border	2.0
Other stops (Dease Lake, Delta Jct., etc.)	2.0
TOTAL HOURS Stops	11.0

	Running Time -
Total Running Time	hours
Average Running Time	28.9
Stops - Total Hours	11.0
TOTAL TIME	39.9
TOTAL DAYS from Prince George	1.7
Vancouver to Prince George	14.0
TOTAL DAYS from Vancouver	2.2

Train Capacity - Per Train	Low	Mid	High
Scheduled SUMMER Service - # of			
Pax	317	317	317
2. Scheduled WINTER Service - # of Pax	109	109	109
3. Private Self-Propelled Rail - # of Cars	2	3	4

Passenger Distribution - SUMMER	Low	Mid	High
Scheduled SUMMER Service - Total			
Pax	317	317	317
Class 1 - Sleeper car w/private facilities	120	120	120
Class 2 - Sleeper car w/shared facilities	132	132	132
Class 3 - Sleeper seat w/shared facilities	65	65	65
Motor rail - # of vehicles	60	60	60
2. Scheduled WINTER Service - Total			
Pax			
Class 1 - Sleeper car w/private facilities	0	0	0
Class 2 - Sleeper car w/shared facilities	44	44	44
Class 3 - Sleeper seat w/shared facilities	65	65	65
Motor rail - # of vehicles	25	25	25
Private Self-Propelled Rail - # of			
trains/week	3	4	5

	Bi-Level Car		Passenger
Train Configuration - SUMMER Service	Capacity	Bi-Level Cars	Capacity
Class 1			
Sleeper Cars with private facilities	30	4	120
Dining Cars - 2 seatings	62	1	62
Observation/Library/Lounge	60	2	120
Class 2			
Sleeper Cars with shared facilities	44	3	132
Dining Cars - 2 seatings	80	1	80
Bar/Cafe/Lounge Car	60	1	60
Class 3			
Sleeper Seats	65	1	65
Dining Cars - share with Class 2	0	0	0
Baggage Cars		1	0
Total Passenger Capacity			317
	Tri-Level Car		Vehicle
	Capacity	Tri-Level Cars	Capacity
Train Cars for Vehicles			
Autos	15	2	30
Vans, Pick-up Trucks, SUVs	10	3	30
Total Vehicle Capacity			60
TOTAL TRAIN CARS		19	
NUMBER OF LOCOMOTIVES		2	

	Bi-Level Car	Low Case	Base Case	High Case
Train Configuration - WINTER Service	Capacity	Bi-Level Cars	Bi-Level Cars	Bi-Level Cars
Class 1				
Sleeper Cars with private facilities	30	0	0	0
Dining Cars - 2 seatings	62	0	0	0
Observation/Library/Lounge	60	0	0	0
Class 2				
Sleeper Cars with shared facilities	44	1	1	1
Dining Cars - 2 seatings	80	1	1	1
Bar/Cafe/Lounge Car	60	1	1	1
Class 3				
Sleeper Seats	65	1	1	1
Dining Cars - share with Class 2	0	0	0	0
Baggage Cars		1	1	1
	Tri-Level Car			
	Capacity	Tri-Level Cars	Tri-Level Cars	Tri-Level Cars
Train Cars for Vehicles				
Autos	15	1	1	1
Vans, Pick-up Trucks, SUVs	10	1	1	1
TOTAL TRAIN CARS		7	7	7
NUMBER OF LOCOMOTIVES		2	2	2

	Bi-Level Car	Low Case	Base Case	High Case
Train Capacity - WINTER Service	Capacity	Bi-Level Cars	Bi-Level Cars	Bi-Level Cars
Class 1				
Sleeper Cars with private facilities	30	0	0	0
Dining Cars - 2 seatings	62	0	0	0
Observation/Library/Lounge	60	0	0	0
Class 2				
Sleeper Cars with shared facilities	44	44	44	44
Dining Cars - 2 seatings	80			
Bar/Cafe/Lounge Car	60			
Class 3				
Sleeper Seats	65	65	65	65
Dining Cars - share with Class 2	0			
Baggage Cars		1	1	1
Total Passenger Capacity		109	109	109
	Tri-Level Car			
	Capacity	Tri-Level Cars	Tri-Level Cars	Tri-Level Cars
Train Cars for Vehicles				
Autos	15	15	15	15
Vans, Pick-up Trucks, SUVs	10	10	10	10
Total Vehicle Capacity		25	25	25

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 CLASSES OF SERVICE

On-Board Services	Accommodations	Facilities	Food & Beverage	Amenities
Class 1	Twin sleeper berth - 2 lower	Toilet & shower in cabin	Meals included in fare, restaurant car dining	Complimentary toiletries
		Wash basin in cabin	Beverages available for purchase	Newsletters/Onboard Magazine
		Class 1 Lounge Car	Tea & coffee complimentary	Certificate of journey completion
		Class 1 Restaurant Car		Interpretive sessions/onboard commentary
				Special reception/activities
Class 2	Twin sleeper - upper/lower	Toilet & shower at end of car	Snacks/meals available for purchase	Onboard magazine
		Wash basin in cabin	Beverages available for purchase	Onboard commentary
		Lounge car shared with Class 3		
		Restaurant car shared with Class 3		
Class 3	Upright seat	Toilet and shower at end of car	Snacks/meals available for purchase	Onboard magazine
	(reclines for sleeping)	Lounge car shared with Class 2	Beverages available for purchase	Onboard commentary
		Restaurant car shared with Class 2		

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 LOCATIONS OF STATIONS

Route 1 (Beaver Creek)	Route 2 (Ladue River)
Prince George*	Prince George*
Hazelton	Hazelton
Dease Lake	Dease Lake
Watson Lake	Watson Lake
Ross River?	Ross River?
Carmacks	Carmacks
Beaver Creek	Tok
Tok	Delta Junction
Delta Junction	Fairbanks*
Fairbanks*	

^{*}Stations need facilities to stage and

load vehicles.

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 TARIFF

Tariff - SUMMER Service

- * Two fare types shoulder season and peak season
- * Three scenarios low, base, high

Tariff - Shoulder Season - May			
and September	Low	Mid	High
Per Diem			
Adult			
Class 1 (pp double occupancy)	\$675	\$675	\$675
Class 2 (pp double occupancy)	\$450	\$450	\$450
Class 3 per seat	\$175	\$175	\$175
Child			
Class 1 (pp double occupancy)	\$475	\$475	\$475
Class 2 (pp double occupancy)	\$315	\$315	\$315
Class 3 per seat	\$125	\$125	\$125
Motorrail			
Automobile	\$0.35	\$0.35	\$0.35
Van/SUV/Pickup Truck	\$0.45	\$0.45	\$0.45
Motorcycle	\$0.25	\$0.25	\$0.25

Tariff - Peak Season - June-			
August	Low	Mid	High
Per Diem			
Adult			
Class 1 (pp double occupancy)	\$750	\$750	\$750
Class 2 (pp double occupancy)	\$500	\$500	\$500
Class 3 per seat	\$200	\$200	\$200
Child			
Class 1 (pp double occupancy)	\$525	\$525	\$525
Class 2 (pp double occupancy)	\$350	\$350	\$350
Class 3 per seat	\$140	\$140	\$140
Motorrail (price per mile)			
Automobile	\$0.40	\$0.40	\$0.40
Van/SUV/Pickup Truck	\$0.50	\$0.50	\$0.50
Motorcycle	\$0.30	\$0.30	\$0.30

Tariff - WINTER Service

Tariff - WINTER Service	Low	Mid	High
Per Diem			
Adult			
Class 1 (pp double occupancy)			
Class 2 (pp double occupancy)	\$300	\$300	\$300
Class 3 per seat	\$150	\$150	\$150
Child			
Class 1 (pp double occupancy)			
Class 2 (pp double occupancy)	\$150	\$150	\$150
Class 3 per seat	\$75	\$75	\$75
Motorrail			
Automobile	\$0.35	\$0.35	\$0.35
Van/SUV/Pickup Truck	\$0.45	\$0.45	\$0.45
Motorcycle	\$0.25	\$0.25	\$0.25

Tariff - Private Rail Cars

Private Rail Track Use	Low	Mid	High
Charge per passenger			
Charge per mile*	\$20	\$20	\$20

^{*}Placeholder - Final fees for private rail use to be determined.

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 Revenue Forecast - Scheduled SUMMER Service - May 15 - September 15 BASE YEAR

Passenger Revenue

Assumptions	Vancouver/Fairba	nks/Vancouver		Prince George/Fair	banks/Prince (e George
·	Low	Mid	High	Low	Mid	High
Train Capacity (Passengers)	317	317	317	317	317	317
Class 1	38%	38%	38%	38%	38%	38%
Class 2	42%	42%	42%	42%	42%	42%
Class 3	21%	21%	21%	21%	21%	21%
Total Number Trains per Season						
Shoulder Season (5 weeks X 2)	10	10	20	10	10	20
Peak Sesson (13 weeks X 2)	26	52	52	26	52	52
Total Trains	36	62	72	36	62	72
Train Capacity (Passengers)						
Shoulder Season	3,170	3,170	6,340	3,170	3,170	6,340
Peak Season	8,242	16,484	16,484	8,242	16,484	16,484
Total Capacity	11,412	19,654	22,824	11,412	19,654	22,824
Occupancy (% of total capacity)						
Shoulder Season	70%	80%	90%	80%	85%	90%
Peak Season	85%	90%	95%	95%	95%	95%
Percent Adult/Child						
Adult	90%	90%	90%	90%	90%	90%
Child/Student	10%	10%	10%	10%	10%	10%
Revenue Passengers						
Shoulder Season	2,219	2,536	5,706	2,536	2,695	5,706
Peak Season	7,006	14,836	15,660	7,830	15,660	15,660
Total Revenue Passengers	9,225	17,372	21,366	10,366	18,354	21,366
Trip Length (# of Days)	2.2	2.2	2.2	1.7	1.7	1.7

Revenue

Passenger Fare Revenue - Shoulder Season

Passenger Fare Revenue - Shoulder Sea	ason				
Adult (90% of total pax)					
Class 1	\$1,146,805	\$1,310,635	\$2,948,928	\$970,435	\$1,031,087
Class 2	\$840,991	\$873,756	\$2,162,547	\$711,652	\$756,130
Class 3	\$161,048	\$184,055	\$414,124	\$136,280	\$144,798
Child (10% of total pax)					
Class 1	\$89,668	\$102,478	\$230,575	\$75,878	\$80,620
Class 2	\$65,410	\$74,755	\$168,198	\$27,256	\$28,960
Class 3	\$12,782	\$14,608	\$32,867	\$10,816	\$11,492
Total Shoulder Season Revenue	\$2,316,704	\$2,560,286	\$5,957,239	\$1,932,316	\$2,053,086
			. , ,	. , ,	. , ,
Passenger Fare Revenue - Peak Season	1				
Adult					
Class 1	\$4,022,920	\$8,519,125	\$8,992,410	\$3,329,130	\$6,658,260
Class 2	\$2,950,141	\$6,247,358	\$6,594,434	\$271,262	\$542,525
Class 3	\$581,088	\$1,230,540	\$1,298,904	\$480,874	\$961,749
Child					
Class 1	\$312,894	\$662,599	\$699,410	\$258,932	\$517,865
Class 2	\$229,455	\$485,906	\$512,900	\$189,884	\$379,767
Class 3	\$45,196	\$95,709	\$101,026	\$37,401	\$74,803
Total Peak Season Revenue	\$8,141,695	\$17,241,237	\$18,199,083	\$4,567,484	\$9,134,968
Total Passenger Fares	\$10,458,399	\$19,801,523	\$24,156,322	\$6,499,800	\$11,188,054
Other Revenue Sources					
Meals (\$35 per day/Class 2&3 guest)	\$450,912	\$849,139	\$1,044,379	\$375,172	\$664,296
Lounge (\$5 per day/guest)	\$103,654	\$195,197	\$240,079	\$86,243	\$152,706
Gift Shop (\$10/guest)	\$92,247	\$173,716	\$213,658	\$103,659	\$183,543
Total Other Revenue	\$646,813	\$1,218,053	\$1,498,116	\$565,075	\$1,000,545
TOTAL PASSENGER REVENUE	\$11,105,212	\$21,019,576	\$25,654,438	\$7,064,875	\$12,188,599

Vehicle Revenue			
	Vancouver/Fairb	anks/Vancouve	er
·	Low	Mid	High
Train Capacity (Vehicles)			_
Automobile	28	28	28
Van/SUV/Pickup Truck	30	30	30
Motorcycle	5	5	5
Total Vehicles	63	63	63
Total Number Trains per Season			
Shoulder Season (5 weeks X 2)	10	10	20
Peak Sesson (13 weeks X 2)	26	52	52
Total Trains	36	62	72
Tanin Compaits (Val. 1919)			
Train Capacity (Vehicles)	000	000	4000
Shoulder Season Peak Season	630	630	1260
	1638	3276	3276
Total Capacity	2,268	3,906	4,536
Occupancy (% of total capacity)			
Shoulder Season	80%	85%	90%
Peak Season	95%	95%	95%
r ear Season	9376	9376	9378
Revenue Vehicles			
Shoulder Season	504	536	1,134
Peak Season	1,556	3,112	3,112
Total Vehicles	2,060	3,648	4,246
Total Verilloies	2,000	3,040	4,240
Trip Length (# of Days)			
Avg. Speed - 36.1 MPH	2.2	2.2	2.2
7.11g. Opeca Co. 1 1.1			
Trip Length (Average Mileage)	2.180	2.180	2.180
mp	_,	_,	_,
Revenue			
Vehicle Revenue - Shoulder Season			
Automobile	\$170,912	\$181,594	\$384,552
Van/SUV/Pickup Truck	\$235,440	\$250,155	\$529,740
Motorcycle	\$21,800	\$23,163	\$49,050
Total Shoulder Season Revenue	\$428,152	\$454,912	\$963,342
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Vehicle Revenue - Peak Season			
Automobile	\$603,075	\$1,206,150	\$1,206,150
Van/SUV/Pickup Truck	\$807,690	\$1,615,380	\$1,615,380
Motorcycle	\$80,769	\$161,538	\$161,538
Total Peak Season Revenue	\$1,491,534	\$2,983,068	\$2,983,068
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TOTAL VEHICLE REVENUE	\$1,919,686	\$3,437,980	\$3,946,410
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TOTAL REVENUE

Passenger Revenue	\$11,105,212	\$21,019,576	\$25,654,438
Vehicle Revenue	\$ 1,919,686	\$ 3,437,980	\$ 3,946,410
TOTAL ALL REVENUE	\$13,024,898	\$24,457,555	\$29,600,848

\$7,064,875	\$12,188,599	\$14,647,390
\$ 1,488,197	\$ 2,665,223	\$ 3,059,373
\$8,553,072	\$14,853,822	\$17,706,764

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 Revenue Forecast - WINTER Service - September 16 to May 14 BASE YEAR

Revenue Assumptions	Prince George/F	Fairhanks/Princ	e George
Assumptions	Low	Mid	High
Train Canacity (naccongors)	109	109	109
Train Capacity (passengers) Class		109	109
Class		44	44
Class		65	65
Class	3 03	05	03
Total Number Trains (34 Weeks)	68	68	68
Train Capacity (Total for 34 weeks)	7,412	7,412	7,412
a capacity (10tal 10t c 1 trootic)	.,	.,	.,
Occupancy (% of total capacity)	30%	50%	70%
Percent Adult/Child			
Adu		90%	90%
Child/Stude	nt 10%	10%	10%
Revenue Passengers	2 004	2 225	4.670
Adul	,	3,335	4,670
Childre		371	519
Total Revenue Passenger	s 2,224	3,706	5,188
Trip Length (# of Days)	1.7	1.7	1.7
Trip Length (Avg. Mileage)	1,690	1,690	1,690
3 (3	1,000	.,	.,
Revenue Passenger Fare Revenue Adult (90% of total pax)			
Class Class		PC70 44C	#040.000
Class	_ ,,	\$672,116	\$940,962
	3 \$297,870	\$496,449	\$695,029
Child (10% of total pax) Class	1		
Class		¢27.240	\$50.076
Class	,	\$37,340	\$52,276
	,	\$27,581 \$1,233,485	\$38,613 \$1,726,879
Total Passenger Fare Revenu	e \$740,091	\$1,233,465	\$1,720,079
Other Revenue Sources			
Meals (\$30 per day/Class 2&3 guest)	\$111,001	\$185,002	\$259,002
Lounge (\$5 per day/guest)	\$18,500	\$30,834	\$43,167
Gift Shop (\$10/guest)	\$22,236	\$37,060	\$51,884
Total Other Revenu	e \$151,737	\$252,895	\$354,053

TOTAL PASSENGER REVENUE

\$1,486,380

\$891,828

\$2,080,933

Vehicle Revenue	Prince George/Fairbanks/Prince George		
Assumptions	Low	Mid	High
Train Capacity (Vehicles)			
Automobile	15	15	15
Van/SUV/Pickup Truck		10	10
Motorcycle			
Total Vehicles		25	25
Total Number Trains per Season	68	68	68
·			
Train Capacity	1,700	1,700	1,700
Occupancy (% of total capacity)	30%	50%	70%
Revenue Vehicles			
Automobile		510	714
Van/SUV/Pickup Truck	204	340	476
Motorcycle			
Total Vehicles	510	850	1,190
Trip Length (# of Days)			
Avg. Speed - 35 MPH	1.7	1.7	1.7
Trip Length (Average Mileage)	1,690	1,690	1,690
Payanua			
Revenue			
Vehicle Revenue	£400,000	#204 CCE	#400.004
Automobile Van/SUV/Pickup Truck	,	\$301,665	\$422,331 \$361,998
Motorcycle		\$258,570	\$301,990
TOTAL VEHICLE REVENUE	\$336,141	\$560,235	\$784,329
TOTAL VEHICLE REVENUE	φ330,141	φ300,233	φ104,329
TOTAL REVENUE			
TOTAL KLYLITOL			
Passenger Revenue	\$891,828	\$1,486,380	\$2,080,933
. accongo: Novembe	Ψ031,020	ψ1,700,300	Ψ2,000,333
Vehicle Revenue	\$336,141	\$560,235	\$784,329
	ψοσο, 141	\$000,200	Ψ1 0-1,023
TOTAL ALL REVENUE	\$1,227,969	\$2,046,615	\$2,865,262
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Alaska Canada Rail Link - Passenger Service - Management Strategy #3 Revenue Forecast - Cruise/Tour Company Private Rail With Own Cars - May 15 - September 15 BASE YEAR

Accumptions	Whitehorse/Carmacks/Fairbanks/Carmacks/Whiteho			
Assumptions				
Tour company self-propelled (# of trains per week each direction)	Low	Mid	High	
•	2	4	_	
May 15- May 31		4	5	
June 1-Aug 31		4	5	
Sept 1 - 15	3	4	5	
Total Number Trains per Season				
Shoulder Season (5 weeks X 2)	30	40	50	
Peak Sesson (13 weeks X 2)	78	104	130	
Total Trains	108	144	180	
Passengers				
Trip Length - (mileage)	624	624	624	
Revenue Track Revenue				
Shoulder Seasor	\$374,400	\$499,200	\$624,000	
Peak Seasor	\$973,440	\$1,297,920	\$1,622,400	
TOTAL TRACK REVENUE	\$1,347,840	\$1,797,120	\$2,246,400	

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 REVENUE SUMMARY - BASE YEAR

Option #1	Route	Low	Mid	High
Summer Service	Van/Fai/Van	\$13,024,898	\$24,457,555	\$29,600,848
Winter Service	PG/Fai/PG	\$1,227,969	\$2,046,615	\$2,865,262
Private Rail	WH/Fai/WH	\$1,347,840	\$1,797,120	\$2,246,400
TOTAL ANNUAL REVENUE		\$15,600,707	\$28,301,291	\$34,712,510
Option #2	20.5 1/20		•	
Summer Service	PG/Fai/PG	\$8,553,072	\$14,853,822	\$17,706,764
Winter Service	PG/FaiPG	\$1,227,969	\$2,046,615	\$2,865,262
Private Rail	WH/FaiWH	\$1,347,840	\$1,797,120	\$2,246,400
TOTAL ANNUAL REVENUE		\$11,128,882	\$18,697,558	\$22,818,425

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 RAMP UP PERIOD

Assumptions (Percent of Base Year)

	Vancouver/Fairbanks/Vancouver			
Summer Service		Low	Mid	High
	Year 1	50%	50%	50%
	Year 2	65%	75%	75%
	Year 3	80%	100%	100%
	Year 4	90%		
	Year 5	100%		

Prince George/Fairbanks/Prince George

	r	Tillice Georgen a	an Danks/Fillice	George
Winter Service		Low	Mid	High
	Year 1	50%	50%	50%
	Year 2	65%	75%	75%
	Year 3	80%	100%	100%
	Year 4	90%		
	Year 5	100%		

Private Rail	Whitehorse/Fairbanks/Whitehorse	
Revenue	Low	Mid

	Low	Mid	High
Year 1	80%	80%	80%
Year 2	90%	90%	90%
Year 3	100%	100%	100%

Prince George/Fairbanks/Prince George

Time George/Tambanks/Time George			
Low	Mid	High	
50%	50%	50%	
65%	75%	75%	
80%	100%	100%	
90%			
100%			

Revenue

Summer Service

Total Revenue

Vancouver	/Fairbanks/V	ancouver

	Low	Mid	High
Year 1	\$6,512,449	\$12,228,778	\$14,800,424
Year 2	\$8,466,184	\$18,343,167	\$22,200,636
Year 3	\$10,419,918	\$24,457,555	\$29,600,848
Year 4	\$11,722,408		
Year 5	\$13,024,898		

Low	Mid	High				
\$4,276,536	\$7,426,911	\$8,853,382				
\$5,559,497	\$11,140,367	\$13,280,073				
\$6,842,458	\$14,853,822	\$17,706,764				
\$7,697,765						
\$8,553,072						

Prince George/Fairbanks/Prince George

Winter Service

Total Revenue

Prince George/Fairbanks/Prince George

	Low	Mid	High
Year 1	\$613,985	\$1,023,308	\$1,432,631
Year 2	\$798,180	\$1,534,962	\$2,148,946
Year 3	\$982,375	\$2,046,615	\$2,865,262
Year 4	\$1,105,172		
Year 5	\$1,227,969		

Private Rail

Revenue

Whitehorse/Fairbanks/Whitehorse

	Low	Mid	High
Year 1	\$1,078,272	\$1,437,696	\$1,797,120
Year 2	\$1,213,056	\$1,617,408	\$2,021,760
Year 3	\$1,347,840	\$1,797,120	\$2,246,400

Alaska Canada Rail Link - Passenger Service - Management Strategy #3 GROWTH SCENARIOS

	Vancouver/Fairbanks/Vancouver							
	Low	Low Mid						
Summer Service								
Total Passenger Revenue	\$13,024,898	\$24,457,555	\$29,600,848					
Total Number of Passengers	9,225	17,372	21,366					
Average Passenger Revenue	\$1,411.96	\$1,407.90	\$1,385.43					
Winter Service								
Total Passenger Revenue	\$1,227,969	\$2,046,615	\$2,865,262					
Total Number of Passengers	2,224	3,706	5,188					
Average Passenger Revenue	\$552.24	\$552.24	\$552.24					
Total Passenger Revenue Total Number of Passengers	2,224	3,706	5,188					

PERCENT GROWTH ASSUMPTIONS

PERCENT GROWTH ASSUMPTIONS											Annual Avg. Growth Years
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	11 and beyond
LOW CASE											
Summer Service											
Passenger and Vehicle Volume						0.5%	0.5%	0.5%	0.5%	0.5%	0.3%
	Ramp-up Period -	Years 1-5 - no f	are changes			1.5%	1.5%	1.5%	1.5%	1.5%	0.7%
Winter Service	D	V 4 F				0.50/	0.50/	0.50/	0.50/	0.50/	0.00/
Passenger and Vehicle Volume						0.5% 1.5%	0.5%	0.5%	0.5%	0.5%	0.3% 0.7%
Fares	Ramp-up Period -	rears 1-5 - no f	are changes			1.5%	1.5%	1.5%	1.5%	1.5%	0.7%
Private Rail	Ramp-up Period -	Years 1-3	2.5%	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
MID CASE											
Summer Service											
Passenger and Vehicle Volume	Ramp-up Period -	Years 1-3		1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Fares	Ramp-up Period -	Years 1-3 - no f	are changes	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.0%
Winter Service											
Passenger and Vehicle Volume				1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Fares	Ramp-up Period -	Years 1-3 - no f	are changes	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.0%
Private Rail	Ramp-up Period -	Years 1-3	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
HIGH CASE											
Summer Service											
Passenger and Vehicle Volume	Ramp-up Period -	Years 1-3		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%
Fares	Ramp-up Period -	Years 1-3 - no f	are changes	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%
Winter Service											
Passenger and Vehicle Volume				2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%
Fares	Ramp-up Period -	Years 1-3 - no f	are changes	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%
Private Rail	Ramp-up Period -	Years 1-3	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

REVENUE

REVENUE		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Annual Avg. Growth Years 11 and beyond
LOW CASE		rear r	rear 2	i eai 3	i cai 4	i eai 3	rear 0	i cai i	rear o	i eai 3	real 10	TT and beyond
Summer Service	Passenger and Vehicle	\$6,512,449	\$8,466,184	\$10,419,918	\$11,722,408	\$13,024,898	\$13,286,373	\$13,552,100	\$13,823,142	\$14,099,605	\$14,381,597	1.0%
Winter Service	Passenger and venicle	\$6,512,449	Ф0,400,104	\$10,419,916	\$11,722,400	\$13,024,090	\$13,200,373	\$13,552,100	\$13,023,142	\$14,099,605	\$14,361,597	1.0%
TTIMO CONTIDO	Passenger and Vehicle	\$613,985	\$798,180	\$982,375	\$1,105,172	\$1,227,969	\$1,252,621	\$1,277,673	\$1,303,227	\$1,329,291	\$1,355,877	1.0%
Private Rail		\$1,078,272	\$1,213,056	\$1,347,840	\$1,388,275	\$1,429,923	\$1,465,672	\$1,502,313	\$1,539,871	\$1,578,368	\$1,617,827	2.0%
TOTAL Low Ca		\$8,204,706	\$10,477,420 27.7%	\$12,750,134 21.7%	\$14,215,856 11.5%	\$15,682,791 10.3%	\$16,004,665 2.1%	\$16,332,087 2.0%	\$16,666,240 2.0%	\$17,007,264 2.0%	\$17,355,301 2.0%	
MIDCASE Summer Service	9											
	Passenger and Vehicle	\$12,228,778	\$18,343,167	\$24,457,555	\$25,196,174	\$25,952,059	\$26,730,621	\$27,532,539	\$28,358,515	\$29,209,271	\$30,085,549	2.0%
Winter Service	Passenger and Vehicle	\$1,023,308	\$1,534,962	\$2,046,615	\$2,108,423	\$2,171,676	\$2,236,826	\$2,303,931	\$2,373,049	\$2,444,240	\$2,517,568	2.0%
Private Rail		\$1,437,696	\$1,617,408	\$1,797,120	\$1,851,034	\$1,906,565	\$1,954,229	\$2,003,084	\$2,053,162	\$2,104,491	\$2,157,103	2.5%
TOTAL Mid Cas		\$14,689,781	\$21,495,536	\$28,301,291	\$29,155,630	\$30,030,299	\$30,921,676	\$31,839,555	\$32,784,726	\$33,758,002	\$34,760,219	
Percent Growth	h Rate		46.3%	31.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
HIGH CASE Summer Service	9											
Winter Service	Passenger and Vehicle	\$14,800,424	\$22,200,636	\$29,600,848	\$30,796,723	\$32,028,592	\$33,309,735	\$34,642,125	\$36,027,810	\$37,468,922	\$38,967,679	3.0%
	Passenger and Vehicle	\$1,432,631	\$2,148,946	\$2,865,262	\$2,981,018	\$3,100,259	\$3,224,269	\$3,353,240	\$3,487,370	\$3,626,865	\$3,771,939	3.0%
Private Rail		\$1,797,120	\$2,021,760	\$2,246,400	\$2,313,792	\$2,383,206	\$2,454,702	\$2,528,343	\$2,604,193	\$2,682,319	\$2,762,789	3.0%
TOTAL High Ca		\$18,030,175	\$26,371,343 46.3%	\$34,712,510 31.6%	\$36,091,533 4.0%	\$37,512,056 3.9%	\$38,988,707 3.9%	\$40,523,708 3.9%	\$42,119,373 3.9%	\$43,778,106 3.9%	\$45,502,407 3.9%	
							2.272	0.07.0	2.272	2.272	3.37	